

March 12, 2021

To: WSCUC Commission Re: Response to the WSCUC Commission Action Letter after Dec 2020 Special Visit From: Joseph Cambray, Ph.D., President/CEO

Dear WSCUC Commission,

We sincerely to thank the WSCUC Special Visit team for its deep listening to our entire community and fair assessment of matters germane to its evaluation of Pacifica, as of early December 2020. We also appreciate the WSCUC Commission's professional engagement with our management team, allowing us to present institutional progress since the special visit and having collegial dialogue with us at our meeting with the Commission in February 2021.

The commendations cited in the report and the action letter are heartening and supportive of the gains we have made over the past several years. The recommendations are vital challenges we are even now deeply engaged in meeting. These recommendations all feel in accord with the general direction our board and management teams are striving to achieve and are received in that spirit.

We look forward to being able to report our further progress in a November 2022 report and ultimately through the reaccreditation process in 2024. The engagement with WSCUC teams and processes has been valuable and sustaining of Pacifica's well-being, and we look forward to our ongoing collaboration.

Sincerely, With best wishes,

Joseph Cambray, Ph.D. President/CEO, Pacifica Graduate Institute